

NEWIC EBT PMP Rev-0-1 DRAFT_06122014 (3)					
ID		Task Name	Duration	Start	Finish
1		Planning Phase	438 days	Thu 05/01/14	Fri 01/01/16
2		NE WIC EBT IAPD	80 days	Thu 05/01/14	Wed 08/20/14
3		Develop/submit Draft IAPD	6 days	Thu 05/01/14	Thu 05/08/14
4		SA Reviews/Comments	10 days	Mon 05/12/14	Fri 05/23/14
5		Revise Draft IAPD	5 days	Mon 05/26/14	Fri 05/30/14
6		Approve IAPD and Submit to FNS	5 days	Mon 06/02/14	Fri 06/06/14
7		FNS Review & Approval	40 days	Mon 06/09/14	Fri 08/01/14
8		Prepare/Submit Final IAPD	10 days	Mon 08/04/14	Fri 08/15/14
9		SA Accepts Final IAPD	3 days	Mon 08/18/14	Wed 08/20/14
10		WSEA Re-Procurement	210 days	Fri 08/01/14	Wed 05/20/15
11		Consultant Start up	40 days	Fri 08/01/14	Wed 09/24/14
12		Data Collection/JADS	60 days	Thu 09/25/14	Wed 12/17/14
13		Prepare/Submit Draft RFP	20 days	Thu 12/18/14	Wed 01/14/15
14		States Reviews/Comments on Draft IRFP	20 days	Thu 01/15/15	Wed 02/11/15
15		Prepare/Submit Final IRFP	20 days	Thu 02/12/15	Wed 03/11/15
16		States Accept Final IRFP and Submit to FNS	10 days	Thu 03/12/15	Wed 03/25/15
17		FNS Review/Approval	40 days	Thu 03/26/15	Wed 05/20/15
18		WSEA IV Procurement	162 days	Thu 05/21/15	Fri 01/01/16
19		Release WSEA IV RFP	1 day	Thu 05/21/15	Thu 05/21/15
20		Support Procurement/Q&A	50 days	Fri 05/22/15	Thu 07/30/15
21		Evaluate Bids/Award	40 days	Fri 07/31/15	Thu 09/24/15
22		Negotiate Contract	30 days	Fri 09/25/15	Thu 11/05/15
23		FNS Review/Approval	40 days	Fri 11/06/15	Thu 12/31/15
24		WSEA IV Startup	1 day	Fri 01/01/16	Fri 01/01/16
25		NEWIC EBT Project Initiation, GAP Analysis and Management Plan	486 days	Mon 01/04/16	Mon 11/13/17
26		Initiation & Reporting	78 days	Mon 01/18/16	Wed 05/04/16
27		Project initiation Authorization/Contract	60 days	Mon 01/18/16	Fri 04/08/16
28		NE Contract Negotiation	20 days	Mon 01/18/16	Fri 02/12/16
29		FNS Review & Approval	40 days	Mon 02/15/16	Fri 04/08/16
30		Received signed notification to proceed	0 days	Fri 04/08/16	Fri 04/08/16
31		EBT project start date	0 days	Mon 04/11/16	Mon 04/11/16
32		Project Initiation Meeting	17 days	Tue 04/12/16	Wed 05/04/16

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ID	Task Name	Duration	Start	Finish
33	Contractor develops agenda	0.25 days	Tue 04/12/16	Tue 04/12/16
34	Contractor facilitates meeting	2 days	Mon 04/25/16	Tue 04/26/16
35	Contractor produces project initiation memo	1 day	Wed 05/04/16	Wed 05/04/16
36	Requirements Validation and GAP Analysis	26 days	Tue 05/03/16	Tue 06/07/16
37	Develop & Submit Requirements Validation Mater	1 day	Tue 05/03/16	Tue 05/03/16
38	Contractor Facilitates Requiements Validation Sess	2 days	Wed 05/11/16	Thu 05/12/16
39	Develop and Submit Draft Requirements Validation, GAP Analysis and Mitigation Report	1 day	Fri 05/20/16	Fri 05/20/16
40	State reviews/comments on draft deliverable	1 day	Mon 05/30/16	Mon 05/30/16
41	Contractor revises report based on State comment	1 day	Tue 06/07/16	Tue 06/07/16
42	State Approves Final Report	1 day	Tue 06/07/16	Tue 06/07/16
43	Project Management Plan	16 days	Thu 06/09/16	Thu 06/30/16
44	Contractor develops/submits Nebraska WIC PMP	1 day	Thu 06/09/16	Thu 06/09/16
45	State comments on draft	1 day	Fri 06/17/16	Fri 06/17/16
46	Contractor revises PMP based on State comments	1 day	Mon 06/27/16	Mon 06/27/16
47	State approves Final PMP	1 day	Thu 06/30/16	Thu 06/30/16
48	Weekly Status Calls	481 days	Mon 01/11/16	Mon 11/13/17
114	Weekly Status Reports	481 days	Mon 01/04/16	Mon 11/06/17
172	WIC Design Requirements Confirmation	680 days	Thu 05/01/14	Tue 12/06/16
173	WSEA Baseline System	19 days	Wed 06/15/16	Mon 07/11/16
174	Contractor develops/submits draft confirmation of system compliance with standards and	1 day	Wed 06/15/16	Wed 06/15/16
175	State reviews/comments on draft	10 days	Thu 06/16/16	Wed 06/29/16
176	Contractor revises based on State comments	3 days	Thu 06/30/16	Mon 07/04/16
177	State approves Final Confirmation Document	5 days	Tue 07/05/16	Mon 07/11/16
178	Nebraska WIC EBT Requirements Confirmation	680 days	Thu 05/01/14	Tue 12/06/16
179	EBT Operations and MPSC Interface	680 days	Thu 05/01/14	Tue 12/06/16
180	JAD Materials and Agenda	18 days	Wed 06/15/16	Fri 07/08/16
181	Contractor develops/submits draft JAD materials and agenda	1 day	Wed 06/15/16	Wed 06/15/16
182	State reviews/comments on drafts	10 days	Thu 06/16/16	Wed 06/29/16
183	Contractor revises materials based on State comments	2 days	Thu 06/30/16	Fri 07/01/16
184	State reviews/approves materials	5 days	Mon 07/04/16	Fri 07/08/16

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ID	Task Name	Duration	Start	Finish
185	JAD Sessions	4 days	Tue 07/12/16	Fri 07/15/16
186	Schedule JAD Sessions	1 day	Tue 07/12/16	Tue 07/12/16
187	Facilitate JAD Sessions	3 days	Wed 07/13/16	Fri 07/15/16
188	Assessing WIC Vendor Readiness for EBT	108 days	Wed 06/08/16	Fri 11/04/16
189	Vendor Survey	81 days	Wed 06/08/16	Wed 09/28/16
190	Contractor develops/submits vendor survey	5 days	Wed 06/08/16	Tue 06/14/16
191	State reviews/comments on vendor survey	10 days	Wed 06/15/16	Tue 06/28/16
192	Contractor revises/submits final survey	5 days	Wed 06/29/16	Tue 07/05/16
193	State approves final vendor survey	5 days	Wed 07/06/16	Tue 07/12/16
194	Contractor conducts vendor survey	30 days	Wed 07/13/16	Tue 08/23/16
195	Contractor analyzes survey data	5 days	Wed 08/24/16	Tue 08/30/16
196	WIC EBT vendor assessment	21 days	Wed 08/31/16	Wed 09/28/16
197	Contractor drafts/submits vendor assessment report	4 days	Wed 08/31/16	Mon 09/05/16
198	State reviews/comments on vendor assessment	10 days	Tue 09/06/16	Mon 09/19/16
199	Contractor revises/resubmits final vendor assessment	2 days	Tue 09/20/16	Wed 09/21/16
200	State approves final vendor assessment	5 days	Thu 09/22/16	Wed 09/28/16
201	WIC retailer/TPP processor agreements	27 days	Thu 09/29/16	Fri 11/04/16
202	Contractor drafts/submits processing agreement	7 days	Thu 09/29/16	Fri 10/07/16
203	State reviews/comments on draft contract	10 days	Mon 10/10/16	Fri 10/21/16
204	Contractor revises/submits final contract	5 days	Mon 10/24/16	Fri 10/28/16
205	State approves final deliverable	5 days	Mon 10/31/16	Fri 11/04/16
206	Final Nebraska WIC EBT System Requirements	680 days	Thu 05/01/14	Tue 12/06/16
207	Contractor develops/submits draft functional and technical requirements	1 day	Mon 08/01/16	Mon 08/01/16
208	State reviews/comments on draft documents	10 days	Tue 08/09/16	Mon 08/22/16
209	Contractor revises documents based on State comments	1 day	Tue 08/30/16	Tue 08/30/16
210	State reviews/approves final documents	5 days	Wed 09/07/16	Tue 09/13/16
211	EBT card design	55 days	Wed 09/21/16	Tue 12/06/16
212	Contractor creates/presents graphic options	10 days	Wed 09/21/16	Tue 10/04/16
213	State selects an EBT card design	10 days	Wed 10/05/16	Tue 10/18/16

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ID	Task Name	Duration	Start	Finish
214	Contractor develops/presents collateral materials to the state	20 days	Wed 10/19/16	Tue 11/15/16
215	State reviews/comments on final drafts	5 days	Wed 11/16/16	Tue 11/22/16
216	Contractor revises/submits final graphics and collaterals	5 days	Wed 11/23/16	Tue 11/29/16
217	State approves final deliverables	5 days	Wed 11/30/16	Tue 12/06/16
218	Pilot implementation plan	16 days	Thu 05/01/14	Thu 05/22/14
219	Contractor proposes/presents draft implementation plan	1 day	Thu 05/01/14	Thu 05/01/14
220	State reviews/comments on draft plan	5 days	Fri 05/02/14	Thu 05/08/14
221	Contractor revises/submits final draft plan	5 days	Fri 05/09/14	Thu 05/15/14
222	State approves final implementation plan	5 days	Fri 05/16/14	Thu 05/22/14
223	Interface Control Documents	17 days	Wed 09/21/16	Thu 10/13/16
224	Contractor develops/submits Draft System ICD	1 day	Wed 09/21/16	Wed 09/21/16
225	State reviews/comments on draft ICD	10 days	Thu 09/22/16	Wed 10/05/16
226	Contractor revises ICD based on State comments	1 day	Thu 10/06/16	Thu 10/06/16
227	State reviews/approves Final System ICD	5 days	Fri 10/07/16	Thu 10/13/16
228	Nebraska WIC EBT Functional Specification and Development Phase	127 days	Wed 09/14/16	Thu 03/09/17
229	Participant Account Documentation	21 days	Wed 09/28/16	Wed 10/26/16
230	Contractor Develops/submits draft Documentation	1 day	Wed 09/28/16	Wed 09/28/16
231	State reviews/comments on draft Documentation	10 days	Thu 09/29/16	Wed 10/12/16
232	Contractor revises documentation based on State comments	5 days	Thu 10/13/16	Wed 10/19/16
233	State reviews/accepts Final Documentation	5 days	Thu 10/20/16	Wed 10/26/16
234	Special Formula Documentation	21 days	Wed 09/28/16	Wed 10/26/16
235	Contractor Develops/submits draft Documentation	1 day	Wed 09/28/16	Wed 09/28/16
236	State reviews/comments on draft Documentation	10 days	Thu 09/29/16	Wed 10/12/16
237	Contractor revises documentation based on State comments	5 days	Thu 10/13/16	Wed 10/19/16
238	State reviews/accepts Final Documentation	5 days	Thu 10/20/16	Wed 10/26/16
239	POS Transaction Documentation	17 days	Wed 09/28/16	Thu 10/20/16
240	Contractor Develops/submits draft Documentation	1 day	Wed 09/28/16	Wed 09/28/16
241	State reviews/comments on draft Documentation	10 days	Thu 09/29/16	Wed 10/12/16

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ID	Task Name	Duration	Start	Finish
242	Contractor revises documentation based on State comments	1 day	Thu 10/13/16	Thu 10/13/16
243	State reviews/accepts Final Documentation	5 days	Fri 10/14/16	Thu 10/20/16
244	Transaction Processing Documentation	17 days	Wed 09/28/16	Thu 10/20/16
245	Contractor Develops/submits draft Documentati	1 day	Wed 09/28/16	Wed 09/28/16
246	State reviews/comments on draft Documentation	10 days	Thu 09/29/16	Wed 10/12/16
247	Contractor revises documentation based on State comments	1 day	Thu 10/13/16	Thu 10/13/16
248	State reviews/accepts Final Documentation	5 days	Fri 10/14/16	Thu 10/20/16
249	Settlement and Reconciliation Documentation	17 days	Wed 09/28/16	Thu 10/20/16
250	Contractor Develops/submits draft Documentati	1 day	Wed 09/28/16	Wed 09/28/16
251	State reviews/comments on draft Documentation	10 days	Thu 09/29/16	Wed 10/12/16
252	Contractor revises documentation based on State comments	1 day	Thu 10/13/16	Thu 10/13/16
253	State reviews/accepts Final Documentation	5 days	Fri 10/14/16	Thu 10/20/16
254	Administrative Terminal Documentation	17 days	Wed 10/05/16	Thu 10/27/16
255	Contractor Develops/submits draft Documentati	1 day	Wed 10/05/16	Wed 10/05/16
256	State reviews/comments on draft Documentation	10 days	Thu 10/06/16	Wed 10/19/16
257	Contractor revises documentation based on State comments	1 day	Thu 10/20/16	Thu 10/20/16
258	State reviews/accepts Final Documentation	5 days	Fri 10/21/16	Thu 10/27/16
259	Vendor Portal Documentation	17 days	Wed 10/05/16	Thu 10/27/16
260	Contractor Develops/submits draft Documentati	1 day	Wed 10/05/16	Wed 10/05/16
261	State reviews/comments on draft Documentation	10 days	Thu 10/06/16	Wed 10/19/16
262	Contractor revises documentation based on State comments	1 day	Thu 10/20/16	Thu 10/20/16
263	State reviews/accepts Final Documentation	5 days	Fri 10/21/16	Thu 10/27/16
264	Cardholder Portal Documentation	17 days	Wed 10/05/16	Thu 10/27/16
265	Contractor Develops/submits draft Documentati	1 day	Wed 10/05/16	Wed 10/05/16
266	State reviews/comments on draft Documentation	10 days	Thu 10/06/16	Wed 10/19/16
267	Contractor revises documentation based on State comments	1 day	Thu 10/20/16	Thu 10/20/16
268	State reviews/accepts Final Documentation	5 days	Fri 10/21/16	Thu 10/27/16
269	Report Specifications Documentation	17 days	Wed 10/05/16	Thu 10/27/16

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ID	Task Name	Duration	Start	Finish
270	Contractor Develops/submits draft Documentati	1 day	Wed 10/05/16	Wed 10/05/16
271	State reviews/comments on draft Documentation	10 days	Thu 10/06/16	Wed 10/19/16
272	Contractor revises documentation based on State comments	1 day	Thu 10/20/16	Thu 10/20/16
273	State reviews/accepts Final Documentation	5 days	Fri 10/21/16	Thu 10/27/16
274	IVR Call Flow - Participant	17 days	Wed 10/12/16	Thu 11/03/16
275	Contractor Develops/submits draft Documentati	1 day	Wed 10/12/16	Wed 10/12/16
276	State reviews/comments on draft Documentation	10 days	Thu 10/13/16	Wed 10/26/16
277	Contractor revises documentation based on State comments	1 day	Thu 10/27/16	Thu 10/27/16
278	State reviews/accepts Final Documentation	5 days	Fri 10/28/16	Thu 11/03/16
279	IVR Call Flow - Retailer	127 days	Wed 09/14/16	Thu 03/09/17
280	Contractor Develops/submits draft Documentati	1 day	Wed 10/05/16	Wed 10/05/16
281	State reviews/comments on draft Documentation	10 days	Thu 10/06/16	Wed 10/19/16
282	Contractor revises documentation based on State comments	1 day	Thu 10/20/16	Thu 10/20/16
283	State reviews/accepts Final Documentation	1 day	Fri 10/21/16	Fri 10/21/16
284	Systems Security Plan	40 days	Wed 10/05/16	Tue 11/29/16
285	Contractor analyzes state's system security requirements	10 days	Wed 10/05/16	Tue 10/18/16
286	Contractor drafts/submits EBT system security plan	10 days	Wed 10/19/16	Tue 11/01/16
287	State reviews/comments on draft security plan's consistency with state requirements	10 days	Wed 11/02/16	Tue 11/15/16
288	Contractor revises/submits final systems security plan	5 days	Wed 11/16/16	Tue 11/22/16
289	State approves final system security plans	5 days	Wed 11/23/16	Tue 11/29/16
290	Training Plans/Guides	30 days	Wed 10/05/16	Tue 11/15/16
291	Training Plan	30 days	Wed 10/05/16	Tue 11/15/16
292	Contractor drafts/submits training plans	10 days	Wed 10/05/16	Tue 10/18/16
293	State reviews/comments on draft deliverable	10 days	Wed 10/19/16	Tue 11/01/16
294	Contractor revises/submits final plan	5 days	Wed 11/02/16	Tue 11/08/16
295	State approves final deliverable	5 days	Wed 11/09/16	Tue 11/15/16
296	Settlement/Recon Training Guide	30 days	Wed 10/05/16	Tue 11/15/16

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ID	Task Name	Duration	Start	Finish
297	Contractor develops settlement and recon training guide	10 days	Wed 10/05/16	Tue 10/18/16
298	State reviews/comments on draft deliverable	10 days	Wed 10/19/16	Tue 11/01/16
299	Contractor revises/submits final plan	5 days	Wed 11/02/16	Tue 11/08/16
300	State approves final deliverable	5 days	Wed 11/09/16	Tue 11/15/16
301	Training materials	26 days	Wed 10/05/16	Wed 11/09/16
302	State/contractor meet to discuss training materials	1 day	Wed 10/05/16	Wed 10/05/16
303	Contractor drafts/submits training materials	10 days	Thu 10/06/16	Wed 10/19/16
304	State reviews/comments on draft deliverable	5 days	Thu 10/20/16	Wed 10/26/16
305	Contractor revises/submits final plan	5 days	Thu 10/27/16	Wed 11/02/16
306	State approves final deliverable	5 days	Thu 11/03/16	Wed 11/09/16
307	Interface specifications for client/cardholder p	30 days	Wed 10/05/16	Tue 11/15/16
308	Contractor develops interface specifications for client/cardholder portal	10 days	Wed 10/05/16	Tue 10/18/16
309	State reviews/comments on draft deliverable	10 days	Wed 10/19/16	Tue 11/01/16
310	Contractor revises/submits final plan	5 days	Wed 11/02/16	Tue 11/08/16
311	State approves final deliverable	5 days	Wed 11/09/16	Tue 11/15/16
312	Customer Services Operations Development	23 days	Wed 10/05/16	Fri 11/04/16
313	Contractor builds the call-routing path	10 days	Wed 10/05/16	Tue 10/18/16
314	Contractor customizes the call procedures manual to support state	3 days	Wed 10/19/16	Fri 10/21/16
315	Contractor provides state-specific customer service application	5 days	Mon 10/24/16	Fri 10/28/16
316	Contractor builds customer service reports cata	5 days	Mon 10/31/16	Fri 11/04/16
317	Risk management plan	26 days	Wed 10/05/16	Wed 11/09/16
318	Contractor identifies COB resources	5 days	Wed 10/05/16	Tue 10/11/16
319	Contractor submits draft COB plan	1 day	Wed 10/12/16	Wed 10/12/16
320	State reviews/comments on draft deliverable	10 days	Thu 10/13/16	Wed 10/26/16
321	Contractor revises/submits final plan	5 days	Thu 10/27/16	Wed 11/02/16
322	State approves final deliverable	5 days	Thu 11/03/16	Wed 11/09/16
323	Development	127 days	Wed 09/14/16	Thu 03/09/17
324	Application Development	35 days	Wed 09/28/16	Tue 11/15/16
325	EBT software	10 days	Wed 09/28/16	Tue 10/11/16

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ID	Task Name	Duration	Start	Finish
326	Contractor develops code and unit tests application program interfaces (API) components to MPSC	5 days	Wed 09/28/16	Tue 10/04/16
327	Contractor develops code and unit tests for Nebraska WIC-specific WIC EBT	10 days	Wed 09/28/16	Tue 10/11/16
328	Telecommunications	25 days	Wed 10/12/16	Tue 11/15/16
329	Contractor completes build-out of telecommunications	20 days	Wed 10/12/16	Tue 11/08/16
330	Contractor tests telecommunications system	5 days	Wed 11/09/16	Tue 11/15/16
331	EBT Retail Management Planning	90 days	Wed 09/14/16	Tue 01/17/17
332	Retailer/TPP interface specifications	43 days	Wed 09/14/16	Fri 11/11/16
333	Contractor develops/drafts retailer/TPP interface specs	1 day	Wed 09/14/16	Wed 09/14/16
334	State reviews/comments on interface specifications	10 days	Thu 09/15/16	Wed 09/28/16
335	Contractor/state meet to review specs	1 day	Thu 09/29/16	Thu 09/29/16
336	Contractor updates retailer/TPP interface specifications	5 days	Fri 09/30/16	Thu 10/06/16
337	State approves retailer/TPP specs	5 days	Fri 10/07/16	Thu 10/13/16
338	FNS approval of retailer/TPP interface specifications	21 days	Fri 10/14/16	Fri 11/11/16
339	Submit proposed specs to FNS	1 day	Fri 10/14/16	Fri 10/14/16
340	FNS approval of Retailer/TPP interface specifications	20 days	Mon 10/17/16	Fri 11/11/16
341	WIC EBT Retailer Management Plan	47 days	Mon 11/14/16	Tue 01/17/17
342	State/contractor document vendor development work up to this point	1 day	Mon 11/14/16	Mon 11/14/16
343	Contractor drafts/submits retail management plan	5 days	Tue 11/15/16	Mon 11/21/16
344	State reviews/comments on draft deliverable	10 days	Tue 11/22/16	Mon 12/05/16
345	Contractor revises/submits final plan	5 days	Tue 12/06/16	Mon 12/12/16
346	State approves final deliverable	5 days	Tue 12/13/16	Mon 12/19/16
347	State-approved RMP to FNS	1 day	Tue 12/20/16	Tue 12/20/16
348	FNS sign-off of RMP	20 days	Wed 12/21/16	Tue 01/17/17
349	Integrated processing guidelines	21 days	Wed 01/18/17	Wed 02/15/17
350	Contractor drafts/submits integrated processing guidelines	1 day	Wed 01/18/17	Wed 01/18/17
351	State reviews/comments on draft deliverable	10 days	Thu 01/19/17	Wed 02/01/17
352	Contractor revises/submits final plan	5 days	Thu 02/02/17	Wed 02/08/17

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ID	Task Name	Duration	Start	Finish
353	State approves final deliverable	5 days	Thu 02/09/17	Wed 02/15/17
354	Integrated vendor certification test scripts	37 days	Wed 01/18/17	Thu 03/09/17
355	Contractor develops/submits draft integrated vendor certification test scripts	1 day	Wed 01/18/17	Wed 01/18/17
356	State reviews/comments on draft deliverable	10 days	Thu 01/19/17	Wed 02/01/17
357	Contractor revises/submits final plan	10 days	Thu 02/02/17	Wed 02/15/17
358	State approves final deliverable	5 days	Thu 02/16/17	Wed 02/22/17
359	Integrated vendor certification test scripts submitted to FNS	1 day	Thu 02/23/17	Thu 02/23/17
360	FNS approves integrated vendor certification test scripts	10 days	Fri 02/24/17	Thu 03/09/17
361	ARU development	97 days	Wed 09/14/16	Thu 01/26/17
362	Contractor develops ARU	90 days	Wed 09/14/16	Tue 01/17/17
363	Contractor confirms host test system available	2 days	Wed 01/18/17	Thu 01/19/17
364	Contractor creates test accounts	5 days	Fri 01/20/17	Thu 01/26/17
365	Test Phase	401 days	Tue 10/18/16	Tue 05/01/18
366	System Lifecycle Testing Plan	25 days	Fri 03/10/17	Thu 04/13/17
367	Contractor drafts/submits lifecycle test plan	5 days	Fri 03/10/17	Thu 03/16/17
368	State reviews/comments on lifecycle test plan	5 days	Fri 03/17/17	Thu 03/23/17
369	Contractor revises/submits final lifecycle test plan	5 days	Fri 03/24/17	Thu 03/30/17
370	State approves final lifecycle test plan	10 days	Fri 03/31/17	Thu 04/13/17
371	Contractor internal testing	22 days	Fri 04/14/17	Mon 05/15/17
372	Internal QA Testing	10 days	Fri 04/14/17	Thu 04/27/17
373	Internal UAT testing	5 days	Fri 04/28/17	Thu 05/04/17
374	Generate Internal Testing Report	7 days	Fri 05/05/17	Mon 05/15/17
375	ARU Testing	21 days	Fri 04/14/17	Fri 05/12/17
376	Internal Client ARU Testing	5 days	Fri 04/14/17	Thu 04/20/17
377	Internal Retailer ARU testing	5 days	Fri 04/21/17	Thu 04/27/17
378	UAT of Client ARU	6 days	Fri 04/28/17	Fri 05/05/17
379	Test Results Report	5 days	Mon 05/08/17	Fri 05/12/17
380	Connectivity Testing	20 days	Fri 04/14/17	Thu 05/11/17
381	Test connectivity	5 days	Fri 04/14/17	Thu 04/20/17
382	Contractor prepares test report	5 days	Fri 04/21/17	Thu 04/27/17

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ID	Task Name	Duration	Start	Finish
383	State reviews/comments on test report	5 days	Fri 04/28/17	Thu 05/04/17
384	Contractor revises/submits final test report	5 days	Fri 05/05/17	Thu 05/11/17
385	Interface Testing	17 days	Fri 04/14/17	Mon 05/08/17
386	Conduct interface testing	5 days	Fri 04/14/17	Thu 04/20/17
387	Contractor prepares test report	5 days	Fri 04/21/17	Thu 04/27/17
388	State reviews/comments on test report	5 days	Fri 04/28/17	Thu 05/04/17
389	Contractor revises/submits final test report	2 days	Fri 05/05/17	Mon 05/08/17
390	Functional Demonstration	23 days	Fri 04/21/17	Tue 05/23/17
391	Schedule Functional Demonstration	1 day	Fri 04/21/17	Fri 04/21/17
392	Present Functional Demonstration	2 days	Mon 05/22/17	Tue 05/23/17
393	UAT Testing (inc. web)	28 days	Wed 05/24/17	Fri 06/30/17
394	Contractor certifies system has been tested and meets all EBT requirements	1 day	Wed 05/24/17	Wed 05/24/17
395	State acknowledges certifications, proceeds to test	0 days	Wed 05/24/17	Wed 05/24/17
396	Cycle 1 UAT testing	13 days	Thu 05/25/17	Mon 06/12/17
397	Conduct testing	5 days	Thu 05/25/17	Wed 05/31/17
398	Identify any defects	1 day	Thu 06/01/17	Thu 06/01/17
399	Contractor remedies any bugs, if appropriate	5 days	Fri 06/02/17	Thu 06/08/17
400	Retest bug fixes	2 days	Fri 06/09/17	Mon 06/12/17
401	Cycle 2 Testing	7 days	Tue 06/13/17	Wed 06/21/17
402	Conduct Cycle 2 testing	3 days	Tue 06/13/17	Thu 06/15/17
403	identify any defects	1 day	Fri 06/16/17	Fri 06/16/17
404	Remediate any bugs	2 days	Mon 06/19/17	Tue 06/20/17
405	Retest bug fixes	1 day	Wed 06/21/17	Wed 06/21/17
406	FNS Certification Testing	6 days	Tue 06/13/17	Tue 06/20/17
407	Perform FNS testing	3 days	Tue 06/13/17	Thu 06/15/17
408	Remediate any bugs	2 days	Fri 06/16/17	Mon 06/19/17
409	Retest bug fixes	1 day	Tue 06/20/17	Tue 06/20/17
410	UAT Test Report	8 days	Wed 06/21/17	Fri 06/30/17
411	Contractor prepares/submits UAT report	1 day	Wed 06/21/17	Wed 06/21/17
412	State reviews/comments on UAT report	5 days	Thu 06/22/17	Wed 06/28/17
413	Contractor revises/submits final UAT report	1 day	Thu 06/29/17	Thu 06/29/17
414	State approves UAT test report	1 day	Fri 06/30/17	Fri 06/30/17

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ID	Task Name	Duration	Start	Finish
415	Update Documentation following Testing	5 days	Mon 07/03/17	Fri 07/07/17
416	Pilot Phase	53 days	Mon 07/10/17	Wed 09/20/17
417	Pilot Preparation	5 days	Mon 07/10/17	Fri 07/14/17
418	Contractor installs equipment in pilot clinic	1 day	Mon 07/10/17	Mon 07/10/17
419	Contractor installs EBT-only pilot store equipment and verifies pilot integrated sites	3 days	Mon 07/10/17	Wed 07/12/17
420	Contractor trains pilot clinic staff	1 day	Mon 07/10/17	Mon 07/10/17
421	Contractor trains pilot vendors	3 days	Mon 07/10/17	Wed 07/12/17
422	Contractor reports pilot readiness for state	1 day	Thu 07/13/17	Thu 07/13/17
423	State approves pilot readiness	0 days	Thu 07/13/17	Thu 07/13/17
424	Import/download APL to participating vendors	1 day	Fri 07/14/17	Fri 07/14/17
425	Pilot Readiness	2 days	Mon 07/17/17	Tue 07/18/17
426	Complete readiness checklist	1 day	Mon 07/17/17	Mon 07/17/17
427	Go/No Go decision	0 days	Mon 07/17/17	Mon 07/17/17
428	Notify vendors/clinics pilot is underway	1 day	Tue 07/18/17	Tue 07/18/17
429	Pilot Implementation	46 days	Wed 07/19/17	Wed 09/20/17
430	Migrate all development work to production	1 day	Wed 07/19/17	Wed 07/19/17
431	First cards issued to participants	1 day	Thu 07/20/17	Thu 07/20/17
432	Contractor EBT operations	45 days	Thu 07/20/17	Wed 09/20/17
433	Daily status reporting	45 days	Thu 07/20/17	Wed 09/20/17
434	Statewide Retail System Rollout	105 days	Mon 07/03/17	Fri 11/24/17
435	Train the trainer	19 days	Mon 07/03/17	Thu 07/27/17
436	Contractor develops/submits draft training materials	1 day	Mon 07/03/17	Mon 07/03/17
437	State reviews/comments on draft training materials	10 days	Tue 07/04/17	Mon 07/17/17
438	Contractor revises/resubmits final TTT materials	1 day	Tue 07/18/17	Tue 07/18/17
439	State approves final TTT materials	5 days	Wed 07/19/17	Tue 07/25/17
440	Contractor secures TTT location	1 day	Wed 07/26/17	Wed 07/26/17
441	TTT on store, clinic and administrative procedures	1 day	Thu 07/27/17	Thu 07/27/17
442	Contractor enables implementation of Integrated Retailers	40 days	Thu 09/21/17	Wed 11/15/17
443	Contractor distributes int. vendor specs to TPPs	40 days	Thu 09/21/17	Wed 11/15/17
444	TPPs certify vendors	40 days	Thu 09/21/17	Wed 11/15/17

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ID	Task Name	Duration	Start	Finish
445	Vendors not able to certify integrated systems come up as stand-beside vendors	40 days	Thu 09/21/17	Wed 11/15/17
446	Contractor Implements Stand-beside vendors	40 days	Thu 09/21/17	Wed 11/15/17
447	Contractor configures EBT solution for stand-beside vendors	40 days	Thu 09/21/17	Wed 11/15/17
448	Contractor establishes APL and vendor data files	40 days	Thu 09/21/17	Wed 11/15/17
449	Contractor works with stand-beside vendors to implement EBT	40 days	Thu 09/21/17	Wed 11/15/17
450	Contractor facilitates local site implementation	87 days	Tue 07/18/17	Wed 11/15/17
451	Contractor ships equipment and instructions	40 days	Tue 07/18/17	Mon 09/11/17
452	Contractor tests/verfies equipment working propo	40 days	Thu 09/21/17	Wed 11/15/17
453	Contractor informs State that site is ready	40 days	Thu 09/21/17	Wed 11/15/17
454	Rollout Completed	6 days	Fri 11/17/17	Fri 11/24/17
455	Contractor certifies rollout completed	1 day	Fri 11/17/17	Fri 11/17/17
456	States Approves Rollout	5 days	Mon 11/20/17	Fri 11/24/17
457	Operations Phase	1104 days	Mon 07/17/17	Thu 10/07/21
458	Operations Phase Initiation Meeting	1 day	Mon 07/17/17	Mon 07/17/17
459	Contractor prepares/submits final operations agreem	5 days	Tue 07/18/17	Mon 07/24/17
460	State approves final operations agreement	1 day	Tue 07/25/17	Tue 07/25/17
461	Operations begin	1055 days	Fri 09/22/17	Thu 10/07/21
462	Transition Out Phase	227 days	Fri 04/23/21	Mon 03/07/22
463	Meet with New Contractor, if applicable	121 days	Mon 09/20/21	Mon 03/07/22
489	Provide File Formats	1 day	Fri 04/23/21	Fri 04/23/21
490	Define Implementation Issues	1 day	Mon 05/10/21	Mon 05/10/21
491	Resolve state-specific Issues	20 days	Tue 05/11/21	Mon 06/07/21
492	Follow up Meeting	1 day	Tue 06/15/21	Tue 06/15/21
493				
494	Contract Ends	1 day	Fri 11/05/21	Fri 11/05/21